

Form of Proxy, Form C.

Made at

DateMonthYear

(1) We
located at No, Road, Tambol/Kwaeng,
Amphur/Khet, Province, Postal Code
in our capacity as the custodian for,
being a shareholder of Healthlead Public Company Limited , holding shares in total
which are entitled to cast..... votes as follows:

ordinary shares :..... shares in total which are entitled to cast votes; and
preferred shares :..... shares in total which are entitled to cast votes,

(2) We wish to appoint

(1) age years, residing/located
at No, Road, Tambol/Kwaeng,
Amphur/Khet, Province, Postal Code, or

(2) age years, residing/located
at No, Road, Tambol/Kwaeng,
Amphur/Khet, Province, Postal Code, or

(3) age years, residing/located
at No, Road, Tambol/Kwaeng,
Amphur/Khet, Province, Postal Code, or

any one of them as our proxy to attend and vote on my/our behalf at the 2023 Annual
General Meeting of Shareholders to be held on 12 April 2023 at 10.00 a.m. via the electronic
media by relaying from the meeting room Healthlead Public Company Limited , SC Park
Hotel,474 Soi Ramkhamhaeng 39 (Thepleela 1), Plubpla Sub-district, Wangthonglang District,
Bangkok or such other date, time and place as may be adjourned.

(3) We authorise our proxy to attend the meeting and cast the votes on our behalf in the following
manner:

The voting right in all the voting shares held by us is granted to the proxy.

The voting right in part of the voting shares held by us is granted to the proxy as follows:

- Ordinary shares :..... shares in total, which are entitled to cast votes; and
- Preferred shares :..... shares in total, which are entitled to cast votes,
- Total :..... votes

(4) We authorise our proxy to cast the votes on our behalf at the above meeting in the following manner:

Agenda no. 1 To acknowledge the minutes of the 2022 Annual General Meeting of Shareholders.

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve with votes

Disapprove with votes

Abstain with votes

Agenda no. 2 To acknowledge the Company's 2022 operating results.

(The agenda is for acknowledgement; the meeting's resolution is not required)

Agenda no. 3 To consider and approve the Company's audited consolidated financial statements for the year ended 31 December 2022.

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve with votes

Disapprove with votes

Abstain with votes

Agenda no. 4 To consider and approve the payment of dividend in respect of the Company's operating results for the year 2022 and the appropriation of profit as legal reserve.

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve with votes

Disapprove with votes

Abstain with votes

Agenda no. 5 To consider and approve the appointment of directors replacing those who retire by rotation.

Appointment of all directors

Approve with..... votes

Disapprove with votes

Abstain with votes

Appointment of any directors

Name of Director : Ms. Ampaivan Limprapassorn

Approve with votes

Disapprove with votes

Abstain with votes

Name of Director : Mr. Thanasak Kulrattanarak

Approve with votes

Disapprove with votes

Abstain with votes

Agenda no. 6 To consider and approve the determination of the director's remuneration.

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve with votes

Disapprove with votes

Abstain with votes

Agenda no. 7 To consider and approve the appointment of the auditor, and their remuneration.

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve with votes

Disapprove with votes

Abstain with votes

Agenda no. 8 To consider and approve the amendment to the Company's Articles of Association.

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve with.....votes

Disapprove with.....votes

Abstain with..... votes

Agenda no. 9 Other business (if any)

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve with.....votes

Disapprove with.....votes

Abstain with..... votes

- (5) If the votes which the proxy casts on any agenda conflict with my/our specified instruction in this proxy form, those votes are invalid and will be regarded as having not been cast by me/us in my/our capacity as the shareholder.
- (6) If my/our instruction on voting is not expressly or clearly indicated on any agenda, the meeting considers or resolves on any matter other than those stated above, or there is any change or addition to the relevant facts, then the proxy will be entitled to cast the votes on my/our behalf at his/her own discretion.

Any acts or performance caused by the proxy at the above meeting, except voting in contravention of my/our instruction, shall be deemed as my/our acts and performance in all respects.

SignedGrantor

(.....)

SignedGrantee

(.....)

SignedGrantee

(.....)

SignedGrantee

(.....)

Remarks:

- 1. This Form C. is used only if the shareholder whose name is in the shareholders' register is an offshore investor who appoints a local custodian in Thailand to keep his/her shares in the custody
- 2. The necessary evidence to be enclosed with this proxy form is:
 - (1) the power-of-attorney granted by the shareholder to the custodian by which the custodian is appointed to sign the proxy form on the shareholder's behalf; and
 - (2) a certification that the authorised signatory of the proxy form is licensed to operate the custodial business.
- 3. A shareholder may grant a proxy to only one person. The number of shares held by a shareholder may not be divided into several portions and granted to more than one proxy in order to divide the votes.
- 4. As regards the agenda to appoint directors, the meeting may consider appointing the entire board or any director(s).
- 5. In case there are more agendas to be discussed than those specified above, the grantor may make additional authorisation in the Attachment to Proxy Form C.

Attachment to Proxy Form C.

A proxy is granted by a shareholder of Healthlead Public Company Limited .

For the 2023 Annual General Meeting of Shareholders to be held on 12 April 2023 at 10.00 hrs. via the electronic media by relaying from the meeting room Healthlead Public Company Limited, SC Park Hotel, 474 Soi Ramkhamhaeng 39 (Thepleela 1), Plubpla Sub-district, Wangthonglang District, Bangkok or such other date, time and place as may be adjourned.

- Agenda Item re:
- (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions:
 - Approve with votes Disapprove with votes Abstain with.....votes

- Agenda Item re:
- (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions:
 - Approve with votes Disapprove with votes Abstain with.....votes

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- (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions:
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- Agenda Item re:
- (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions:
 - Approve with votes Disapprove with votes Abstain with.....votes