Healthlead Public Company Limited
99/4 Moo 10, Bang Muang,
Bang-Yai, Nonthaburi 11140
Tel. 02-118-0884

No HEL/26/11/004

Date 11 November 2026

Subject Notification of the end of the Shares Repurchase for Financial Management Purposes

To President of The Stock Exchange of Thailand

The Company would like to inform that, according to the resolution of the Board of Directors of Healthlead Public Company Limited (the "Company") No. 3/2026, held on 8 May 2026, the Board approved the share repurchase program for financial management (Treasury Stock) with a total budget not exceeding Baht 42 million. The number of shares to be repurchased shall not exceed 6 million shares, representing not more than 2.21 percent of the total issued and paid-up shares, through the Automatic Order Matching (AOM) system of the Stock Exchange of Thailand. The repurchase period was set for a duration not exceeding 6 months, from 15 May 2026 to 13 November 2026.

The Company would like to notify that the share repurchase program for financial management has been completed on 10 November 2026. The Company repurchased a total of 6,000,000 shares, representing 2.21 percent of the total issued and paid-up shares, for a total amount of Baht 29,708,897.09.

In compliance with the current applicable regulations, the Company will be able to resell the repurchased shares after three months but no later than three years from the completion dated of the Share Repurchased Program. The Company may extend the disposition period for up to an additional two years, subject to approval by the Shareholders' Meeting, provided that the weighted average share price during the three months preceding the date on which the Board of Directors resolves to convene the Shareholders' Meeting is lower than the average repurchase price. In this regard, the Company must obtain shareholders' approval prior to the expiry of the prescribed disposition period.

In the case that the Company is unable to resell nor fully resell the entire amount of the repurchased shares within the specified period, the Company shall be reduced its paid-up capital by writing off all unsold of the repurchased shares. However, the resell period under this Share Repurchase Project, the Company will further propose to the Board of Directors for their consideration and will inform resolution accordingly

Please be informed accordingly.

Yours faithfully,

(Mr. Supakorn Bhandhukanonda)
Chief Executive Officer
Healthlead Public Company Limited